

LETTER OF REFERENCE

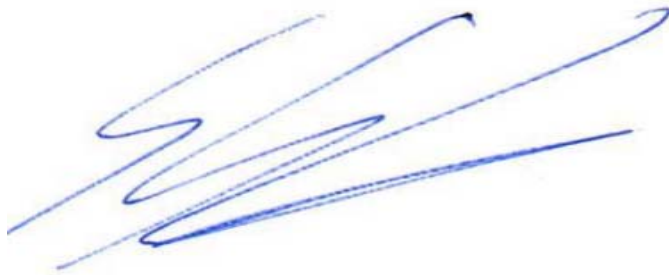
ACWA Power is a developer, investor and operator of power generation and desalinated water plants with several assets in operation, construction or advance development across 12 countries.

In the period between Q3 2017 and Q2 2018 ACWA Power was realising the project Noor Laayone in Morocco with installed capacity of 85 MW.

As Project Director I have been responsible to control and evaluate the performance of the EPC partner of the project, as well as all contractors on site.

During the time HEC Solar Ltd has been engaged in the project, the company displayed professionalism, adaptiveness, effective management and control of the realization of the mechanical and electrical LV works. The company performed complying with our highest standards of Health and Safety and Quality.

Kind regards,

A handwritten signature in blue ink, consisting of several fluid, overlapping strokes that form a cursive-like pattern.

Emilio Simonet

Head of Project Execution Office